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Begin End Ref* Total Funding SSBG/EZ Federal State/Local Pri

A. SUSTAINABLE ECONOMIC DEVELOPMENT

A.1	Raise per capita income in the region in a way that sustains the environment and the community								
A.1.1	Expand industrial base to create living wage jobs								
A.1.1.1	Promote Zone as ideal business location			2					
A.1.1.1.1	Produce and maintain promotional literature and web site	1999	2009		\$150,000	\$90,000	\$30,000		
A.1.1.1.2	Establish protocol of desirable business and industry to be used as informal recruiting standards. Emphasize environment, personnel and community responsibilities	2000	2000		\$0				
A.1.1.1.3	Establish industrial speculative building program by using a revolving loan fund to finance spec building in each industrial park in turn; as one is repaid, the next one is built	2000	2009		\$1,720,000	\$1,000,000	\$500,000	\$220,000	
A.1.1.1.4	Organize a Zone industrial recruiting team and actively recruit industry	2000	2009		\$75,000			\$75,000	
A.1.1.1.5	Advertise and market Zone industrial sites widely	2000	2009		\$40,000		\$20,000	\$20,000	
A.1.1.1.6	Provide tax breaks and incentives	1999	2009		\$1,000,000			\$1,000,000	
A.1.1.1.7	Establish and operate educational childcare facilities at industrial parks as needed	2002	2008		\$10,630,000		\$795,000	\$1,435,000	\$8,
A.1.2	Create a trained, motivated and competitive work force								
A.1.2.1	Develop marketable skills in work force			3					
A.1.2.1.1	Continually survey and coordinate job needs of area employers with training programs and opportunities	1999	2000		\$0				
A.1.2.1.2	Create and/or expand adult education in all counties.	2000	2005		\$425,000	\$100,000	\$175,000	\$75,000	
A.1.2.1.3	Improve vocational education in all high schools (funding and activities in education section)				\$0				
A.1.2.1.4	Develop and begin apprenticeship program	2005	2009		\$250,000	\$100,000		\$75,000	
A.1.2.1.5	Conduct skills and program inventory identifying retraining needs	2000	2001		\$0				
A.1.2.1.6	Develop customized training services for industry (learning from the model used by Northeast State Tech Community College) which can provide revenue for the Economic Development Board to sustain it beyond the EZ grant period	2005	2008		\$325,000	\$150,000	\$50,000		
A.1.3	Diversify agriculture from dependence on tobacco								
A.1.3.1	Produce and market alternative sustainable crops								
A.1.3.1.1	Research products and market of alternative crops	2002	2005		\$25,000			\$25,000	
A.1.3.1.2	Establish an Agriculture Diversification Committee of the Economic Development Board to coordinate this area of work	2001	2009						
A.1.3.1.3	Establish a demonstration farm	2004	2009		\$200,000	\$130,000			
A.1.3.1.4	Provide alternative crop funding, including a micro-enterprise loan fund for alternative agriculture businesses	2001	2009		\$1,000,000	\$500,000	\$500,000		

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A.1.3.1.5	Support subscription agriculture								
A.1.3.1.6	Develop alternative agricultural program in high schools	2005	2009		\$1,000,000	\$50,000	\$50,000		
A.1.3.1.7	Develop value-added farm products	2004	2009		\$200,000	\$200,000			
A.1.4	Support small business								
A.1.4.1	Increase success rate for small business								
A.1.4.1.1	Coordinate existing training coupled with a strong and aggressive outreach component	2003	2009		\$20,000				
A.1.4.1.2	Work cooperatively with and assist in coordination of existing and new small business services and training opportunities offered by training centers, community college, Jubilee Incubator	2003	2009		\$300,000		\$200,000		\$
A.1.4.1.3	Provide creative funding (see A.2.1.4)								
A.1.4.1.4	Nurture and promote business incubation	2005	2009		\$20,000	\$10,000	\$10,000		
A.1.4.1.5	Organize business mentor program	2006	2009		\$10,000				
A.1.4.1.6	Set up and partner in education co-op programs	2005	2009		\$80,000			\$40,000	
A.1.4.1.7	Promote technology and resource center	2005	2009			\$7,000			
A.1.4.1.8	Develop a network of small business incubators throughout the Zone with shared purchasing, training, staffing; tie to food/wood processing facilities and recycling industry	2003	2009		\$30,000		\$15,000		
A.1.4.2	Encourage youth, women and minorities to explore entrepreneurship								
A.1.4.2.1	Establish a youth business enterprise fund targeting young people ages 15 - 25	2004	2009		\$125,000	\$100,000	\$25,000		
A.1.4.2.2	Provide companion business development assistance and training including a peer mentoring component.	2003	2009						
A.1.4.2.3	Establish a business enterprise fund targeting women	2004	2009		\$125,000	\$100,000	\$25,000		
A.1.4.2.4	Establish a minority business enterprise fund	2006	2009		\$100,000	\$50,000	\$50,000		
A.1.4.2.5	Provide companion business development assistance and training including a peer mentoring component.	2006	2009		\$0				
A.1.5	Decrease leakage of local income								
A.1.5.1	Increase circulation of local income in local community								
A.1.5.1.1	Inventory retail business and industrial services and health organizations	2003	2009		\$15,000	\$10,000			
A.1.5.1.2	Assess opportunities for new and existing business development/expansion	2003	2009		\$0				
A.1.5.1.3	Refer entrepreneurs and others to appropriate small business development, training and apprenticeship programs to prepare to meet these business opportunities	2004	2009		\$0				
A.1.5.1.4	Promote concept of shopping locally	2004	2009		\$60,000	\$50,000			
A.1.5.1.5	Develop financing and other technical assistance and resources for business opportunities (see A.2.1.4)	2004	2009						
A.1.5.1.6	Investigate using waste as resource by setting up a waste exchange or end user business (funding from loan fund)	2003	2009						
A.1.6	Protect and repair the natural resource base								
A.1.6.1	Work hand in hand with land stewards			4					

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A.1.6.1.1	Provide technical assistance to private landowners and municipalities in conservation of resources and installation of best management practices	1999	2009		\$1,000,000	\$300,000	\$700,000		
A.1.6.1.2	Establish a Conservation Fund to aid landholders to install conservation practices and to purchase easements of sensitive properties	1999	2001		\$1,200,000	\$300,000	\$700,000	\$200,000	
A.1.6.1.3	Establish a Clinch-Powell Land Trust to accept and hold easements	2000	2003		\$50,000		\$36,000		
A.1.7	<i>Develop sustainable value-added forestry economy</i>								
A.1.7.1	Produce and market sustainable, value-added wood products								
A.1.7.1.1	Educate about sustainable forestry management and against high-grading timber	2002	2009		\$250,000			\$250,000	
A.1.7.1.2	Promote local sawmill and kiln businesses	2003	2009						
A.1.7.1.3	Research viable value-added wood products	2003	2009		\$30,000	\$20,000		\$10,000	
A.1.7.1.4	Recruit forest industries and wood products	2002	2009						
A.1.7.1.5	Funding and technical assistance for local and other sustainable, value-added wood product businesses (funding included in A.2.1.3)	2002	2009						
A.1.7.1.6	Identify areas needing attention (such as lack of kiln space to dry local wood) to provide focus for development projects and enterprise funding	2003	2009		\$0				
A.1.7.1.7	Fund/train staff foresters to work with landowners re: cruising timber, educate owners and loggers, help get best sale terms, build temporary cooperatives of landowners to sell together	2003	2009		\$200,000	\$200,000			
A.2	Create an economic climate which supports existing business, attracts new businesses, and nurtures entrepreneurs and small businesses in the Zone								
A.2.1	<i>Create comprehensive infrastructure for a model business support system in the Zone</i>								
A.2.1.1	Form Clinch-Powell Community Development Corporation			1					
A.2.1.1.1	Organize, charter and operate organization	1999	2009		\$1,000,000	\$1,000,000			
A.2.1.2	Form Clinch-Powell Regional Chamber of Commerce								
A.2.1.2.1	Organize and charter organization to handle tourism development, small business incubation and services, and capital retention efforts	1999	2009		\$1,017,000	\$1,017,000			
A.2.1.2.2	Hire staff and begin operation	1999	2009						
A.2.1.3	Form Clinch-Powell EZ Economic Development Board								
A.2.1.3.1	Organize board to handle industrial recruiting, workforce development coordination, and marketing value-added farm and forest products	1999	2009		\$1,800,000	\$1,800,000			
A.2.1.3.2	Hire staff and begin operation								

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A.2.1.4	Form Clinch-Powell Empowerment Zone Loan Fund								
A.2.1.4.1	Set up EZ Loan Fund lending program which includes venture capital and micro-loan programs for industry, alternative agriculture, value-added farm and forest entrepreneurs and area small businesses	1999	2009		\$16,077,000	\$3,817,000	\$1,000,000	\$500,000	\$10,
A.2.1.4.2	Train staff and begin operation								
					\$40,549,000	\$11,101,000	\$4,881,000	\$3,925,000	\$19,

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B. TOURISM

Begin End Ref* Total Funding SSBG/EZ Federal State/Local Pri

B.1	Develop low-impact and nature-based tourism as a way to expand the economic base and well being of the Zone								
B.1.1	Build a regional tourism infrastructure								
B.1.1.1	Form a regional support and advocacy initiative for tourism			5					
B.1.1.1.1	Identify and inventory existing tourism efforts	2000	2000		\$2,000				
B.1.1.1.2	Organize the Clinch-Powell Regional Tourism Commission under the regional chamber of commerce	2000	2000		\$1,000				
B.1.1.1.3	Develop regional tourism plan based on group vision	2000	2001		\$2,000				
B.1.1.1.4	Partner with community groups and other regional support groups to plan and carry out tourism plans	2001	2009		\$15,000				
B.1.1.2	Create standards, support, and funding for tourism								
B.1.1.2.1	Develop a hotel/motel tax in the Zone for the purpose of fund perpetuation for tourism projects	2006	2009		\$0				
B.1.1.2.2	Develop standards for participants and reward users who meet standards - a tourism "better business" initiative	2004	2009		\$0				
B.1.1.2.3	Develop a Small Town Main Street program with accelerated structure design assistance, landscape architect and imaging capabilities as part of regional Chamber	2004	2009		\$150,000	\$75,000	\$75,000		
B.1.1.3	Promote Zone as a tourism destination			6					
B.1.1.3.1	Assess existing attractions, accommodations, etc.	2000	2001		\$10,000				
B.1.1.3.2	Promote our assets through existing outlets available to us such as NETTA, METTA, STATE	2000	2001		\$16,000				
B.1.1.3.3	Develop an advertising campaign for the Zone including printed materials, web site, CD Rom, etc.	2000	2001		\$100,000	\$100,000			
B.1.1.3.4	Train local service employees in hospitality and teach them where existing attractions are located	2004	2009		\$30,000				
B.1.1.4	Establish state park for tourism anchor and accommodations			7					
B.1.1.4.1	Fund a feasibility study for the Wilderness Road Resort State Park Initiative	1999	2000		\$50,000	\$50,000			
B.1.1.4.2	Develop a park plan based on study	2000	2000		\$50,000		\$50,000		
B.1.1.4.3	Acquire land through TVA long term lease and use county water and sewer	2001	2007		\$10,950,000			\$10,950,000	
B.1.1.4.4	Use Woodlake golf course public use at park	2005	2009		\$5,000,000				\$5,
B.1.1.4.5	Partner with TN Dept. of Conservation & Environment and TVA to build a state resort park	2005	2009		\$8,950,000	\$1,950,000		\$7,000,000	
B.1.1.5	Expand and develop public access areas								
B.1.1.5.1	Develop roadside picnic areas, overlooks, and pull off areas	2006	2009		\$200,000	\$200,000			
B.1.1.5.2	Promote and emphasize lake and river access and usage areas	2003	2009						
B.1.1.5.3	Increase signage to access areas	2005	2009						
B.1.1.5.4	Improve and expand boat launch areas	2005	2009		\$70,000	\$50,000		\$20,000	

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B.1.1.5.5	Partner with public and private stakeholders								
B.1.1.6	Provide venture capital for tourism business								
B.1.1.6.1	Target tourism entrepreneurs for training and assistance classes (hostelry, hospitality, guides, etc.)	2005	2009						
B.1.1.6.2	Promote business for the development of local culture and art, and regionally unique talents	2007	2009						
B.1.1.6.3	Establish a co-op center for juried crafts and craftsmen located centrally with vocational-tech school	2008	2009						
B.1.1.7	Promote Zone events and attractions								
B.1.1.7.1	Organize water/land sports competition events	2007	2009		\$100,000	\$50,000			
B.1.1.7.2	Develop hiking and biking trails	2008	2009		\$300,000		\$300,000		
B.1.1.7.3	Organize festivals and promotional events for the Zone	2006	2009		\$30,000			\$30,000	
B.1.1.7.4	Target events that promote regional assets (ultra-marathon, fishing tournaments, canoe races, etc.)	2005	2009						
B.1.1.7.5	Promote local culture such as general stores								
B.1.1.8	Promote a clean and beautiful Zone								
B.1.1.8.1	Organize clean ups and environmental protection programs	2003	2009		\$5,000	\$5,000			
B.1.1.8.2	Plant native wildflowers along roadsides	2003	2009		\$5,000	\$5,000			
B.1.1.8.3	Give beautification awards	2003	2009		\$5,000	\$5,000			
B.1.1.8.4	Target schools for environmental education and stewardship	2003	2009		\$10,000	\$10,000			
B.1.1.9	Capitalize on natural beauty and resources for tourism impacts								
B.1.1.9.1	Establish a nature center serving as a hub of environmental education and regional heritage at the state park	2006	2009		\$400,000	\$400,000			
B.1.1.9.2	Develop a broad land use plan with counties				\$50,000			\$50,000	
B.1.1.9.3	Develop sign ordinances to protect scenic beauty								
B.1.1.9.3	Develop cultural programs (in areas such as art, drama, poetry about the rivers and mountains, heritage) which build on natural assets and respect the dignity of residents				\$50,000			\$25,000	
B.1.1.9.4	Build an amphitheater for cultural promotion and music and unique heritage (such as Melungeon awareness) located next to state park and/or Mountain Cultural Center				\$150,000	\$100,000			

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			\$26,701,000	\$3,000,000	\$425,000	\$18,075,000	\$5,

C. EDUCATION AND ARTS

C.1	Create an education and arts infrastructure which supports all citizens							
C.1.1	Provide lifelong learning and educational opportunities for all Zone residents							
C.1.1.1	Place Zone residents in higher entry-level technical jobs that utilize skills acquired through vocational training programs			8				
C.1.1.1.1	Plan the Clinch-Powell Regional Technical Center	1999	2000		\$50,000	\$50,000		
C.1.1.1.2	Locate and purchase site for technical center	2000	2000		\$50,000	\$50,000		
C.1.1.1.3	Seek state and federal funding to assist with construction of technical center	2000	2002		\$9,500,000	\$5,000,000	\$4,500,000	
C.1.1.1.4	In cooperation with Zone employers and educational institutions, plan a feasible curriculum for the vocational-technical center	2002	2003		\$900,000		\$900,000	
C.1.1.1.5	Work with Zone employers and educational institutions to assist businesses in assessing the training needs of their workforces and in designing appropriate training programs							
C.1.1.1.6	Develop and support working relationships with Zone employers to form partnerships aimed at successful retraining program	2003	2005		\$200,000			\$
C.1.1.1.7	Establish one central high school in each of the Zone counties that offers expanded and improved vocational, technical, and career awareness programs with linkages to Walters State Commun. College	2000	2002		\$600,000	\$600,000		
C.1.2	Provide counseling for students with alternative behavior problems within the Zone							
C.1.2.1	Decrease the number of students in the Zone whose behavior creates problems for them, the schools, and the community							
C.1.2.1.1	Develop behavioral classes for Zone students with deviant behavior at 8 middle and high schools in the Zone	2002	2009		\$880,000	\$700,000	\$180,000	
C.1.2.1.2	Form a partnership with Zone school counselors and administrative personnel	2002	2009		\$0			
C.1.3	Build modern, twentieth-century library services for all Zone public schools							
C.1.3.1	Provide students with first class libraries for study, research and academic success.			9				
C.1.3.1.1	Determine which libraries need upgrading and their needs	1999	1999		\$0	\$0	\$0	\$0
C.1.3.1.2	Contract with school systems to make upgrades	1999	2000		\$0	\$0	\$0	\$0

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C.1.3.1.3	Renovate substandard libraries and operate 95% of Zone public school libraries up to the specifications set by the Southern Association of Colleges and Schools Accreditation specifications	2000	2001		\$2,790,000	\$280,000	\$0	\$2,510,000	
C.1.3.1.4	Form a working partnership with Zone Boards of Education and develop a leadership organization to facilitate acquisition of materials and plan for supplying services	1999	2005		\$10,000	\$0	\$0	\$10,000	
C.1.3.1.5	Begin to position a more advanced library system in all Zone public schools	2002	2009		\$0				
C.1.4	Develop community education programs designed for cultural enrichment								
C.1.4.1	Acheive a 50% increase in participation in continuing education or community education programs designed for cultural enrichment								
C.1.4.1.1	Survey Zone to determine interest categories	2004	2004		\$0				
C.1.4.1.2	Secure facilities by partnering with Zone community centers and schools	2004	2004		\$0				
C.1.4.1.3	Develop a planned program for teaching non-credit courses in interest categories: graphic arts, pottery, weaving, computer literacy, etc.	2004	2005		\$30,000			\$30,000	
C.1.4.1.4	Increase awareness of opportunities in both folk and fine arts	2005	2006		\$40,000				
C.1.4.1.5	Devise and publicize a schedule of community arts events								
C.1.4.1.6	Create summer art programs in all Zone areas	2004	2009		\$75,000	\$50,000			
C.1.4.1.7	Establish a Zone arts council	2004	2009		\$20,000				
C.1.4.1.8	Celebrate local arts by establishing festivals and shows within the Zone	2002	2009		\$160,000	\$50,000			

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C.1.4.1.9	Begin scholarship program for Zone residents pursuing the arts	2005	2009		\$10,000	\$10,000			
C.1.4.1.10	Build and staff a Mountain Culture Training Center within the Zone	2007	2009		\$1,200,000	\$500,000	\$200,000		\$
					\$16,515,000	\$7,290,000	\$200,000	\$8,130,000	\$

D. INFRASTRUCTURE

D.1	Provide adequate water and waste services to all residents of Zone								
D.1.1	Insure all residents have safe and ample drinking water and approved sewage disposal								
D.1.1.1	Develop programs and services to insure all residents have a safe and ample supply of potable water			10					
D.1.1.1.1	Increase home served by public water	2005	2009						
D.1.1.1.2	Pilot 2 mergers of utility districts	2002	2009		\$50,000	\$50,000			
D.1.1.1.3	Establish a water testing program for private springs and wells	1999	2009		\$200,000	\$100,000	\$100,000		
D.1.1.1.4	Seek loan/grants every year and low interest loans for elderly and very low income households to insure potable water.	1999	2009		\$50,000		\$50,000		
D.1.1.1.5	Identify areas of future water and sewer develop needs according to broad land use plans prepared by each county	2001	2005		\$0				
D.1.1.1.6	Establish Zone revolving loan fund to connect to existing public water lines	2001	2002		\$100,000	\$100,000			
D.1.1.1.7	Locate and develop water supply sources for public water systems	2202	2006		\$250,000	\$50,000		\$200,000	
D.1.1.1.8	Protect water supply sources	1999	2009		\$50,000	\$50,000			
D.1.1.1.9	Set up a forgivable loan and grant fund for emergency water supply	1999	2009		\$450,000	\$450,000			
D.1.1.1.10	Accelerate efforts to establish public water lines	1999	2001		\$5,000				
D.1.1.2	Develop programs and services to insure all residents have safe and approved sewage disposal.			11					
D.1.1.2.1	Set up a forgivable loan and grant fund for sewer service (see D.1.1.9 for combined funding)	1999	2001						
D.1.1.2.2	Provide low interest loans and grants for septic systems for low income	1999	2009		\$50,000		\$50,000		
D.1.1.2.3	Research alternative septic system designs where standard systems will not work	2000	2001		\$5,000		\$5,000		
D.1.1.2.4	Education residents about pollution problems and health risks associated with contamination from sewage	2000	2001		\$20,000		\$20,000		
D.1.1.2.5	Encourage participation and provide technical assistance for applying for loans and grants	1999	2001		\$300,000		\$300,000		
D.1.1.2.6	Establish a water conservation program including education and funding of low flow/usage fixtures.	2004	2009		\$75,000	\$75,000			
D.1.1.2.7	Locate and map existing water/sewer lines	2005	2009		\$100,000	\$50,000		\$50,000	

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D.1.2	Enough water and sewer to support commercial/industrial customers				\$5,000				
D.1.2.1	Develop programs and services								
D.1.2.1.1	Identify needs of existing developed sites in order to supply needed water and sewer.	2002	2005						
D.1.2.1.2	Elevate ranking of projects for grant and loan funds in the Zone.	2002	2009						
D.1.3	Provide adequate solid waste management								
D.1.3.1	Institute adequate solid waste management systems that are reasonable and accessible and that meet the needs of the Zone.			12					
D.1.3.1.1	Establish waste collection centers strategically throughout Zone as needed to serve all citizens	2000	2001		\$100,000	\$50,000		\$50,000	
D.1.3.1.2	Establish recycling program strategically throughout Zone (schools, convenience . centers, towns)	2004	2009		\$790,000			\$790,000	
D.1.3.1.3	Form a solid waste authority in Hancock County and operate house-to-house collection providing initial funding to put program in place	2000	2001		\$1,600,000	\$50,000		\$1,550,000	
D.1.3.1.4	Hire litter control officer to issue warrants against litterers and investigate creation of an environmental court	1999	1999		\$330,000	\$230,000	\$100,000		
D.1.3.1.5	Conduct extensive community and school based solid waste education including signage	1999	2001		\$650,000	\$98,000	\$122,000	\$100,000	\$
D.1.3.1.6	Work with local govts and community groups to clean up illegal dumps	1999	2001		\$120,000		\$120,000		
D.2	Provide adequate transportation system in the Zone								
D.2.1	Meet the transportation needs of residents								
D.2.1.1	Roads in the Zone are safe and maintained.								
D.2.1.1.1	Improve key road systems identified and tied to economic development projects in Zone.	2002	2009		\$1,400,000	\$700,000			\$
D.2.1.1.2	Repair and improve roads where dangerous/unsafe conditions exist.	2002	2009		\$1,400,000	\$700,000			\$
D.2.1.1.3	Identify and improve main county arteries for safe transportation	2002	2009		\$1,200,000	\$600,000			\$
D.2.1.1.4	Install signage to enhance transportation and beautification	2002	2009		\$100,000	\$100,000			
D.2.1.2	Establish basic transportation system to serve elderly, handicapped and citizens with special needs								
D.2.1.2.1	Commission study to determine best way to handle public transportation	2001	2002		\$25,000	\$25,000			
D.2.1.2.2	Fund recommendations of study	2003	2006		\$250,000	\$250,000			
D.2.1.2.3	Contract to expand services with existing, high quality service providers	2003	2006						
D.2.1.3	Establish First Wheels Program to supply transportation for welfare recipients and others with special needs when it is a barrier to moving into the workforce			13					

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D.2.1.3.1	Prepare agreements with TN Dept. of Human Services local offices, PICs and Families first Councils	1999	2000		\$0				
D.2.1.3.2	Hold training for TDHS and Private Industry Council offices	2000	2000		\$25,000				
D.2.1.3.3	Sign agreements with local Families First Councils, DHS and PICs	2000	2000		\$25,000				

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Action # Action

		Begin	End	Ref*	Total Funding	SSBG/EZ	Federal	State/Local	Pri
D.2.1.3.4	Finalize program documents and application guidelines	1999	2000		\$0				
D.2.1.3.5	Publicize program	2000	2001		\$0				
D.2.1.3.6	Set up revolving loan fund	2000	2001		\$475,000	\$475,000			
D.2.1.3.7	Select participants and train for ownership	2000	2001		\$75,000	\$25,000	\$50,000		
D.2.1.3.8	Locate cars and match with clients	2000	2001		\$50,000				
D.2.1.3.9	Set up to receive payments into revolving loan fund	2001	2001		\$50,000				
D.3	Telecommunications are a well developed support system in the Zone for education, business and personal development								
D.3.1	Every resident and business has access to needed telecommunications systems								
D.3.1.1	Establish telecommunications capability in the Zone for business and personal development								
D.3.1.1.1	Install local telecommunication and distance learning centers within a 30 minute drive of all Zone residents	2004	2008		\$750,000	\$100,000	\$650,000		
D.3.1.2	Distance learning classrooms installed/updated in at least one high school in each county			14					
D.3.1.2.1	Inventory needs and develop plan for full upgrades	1999	2000		\$5,000			\$5,000	
D.3.1.2.2	Develop agreements with school systems for purchase and maintenance of equipment	2000	2001		\$5,000			\$5,000	
D.3.1.2.3	Provide needed computer and communication equipment	2000	2001		\$200,000	\$175,000	\$25,000		
D.3.1.2.4	Train teachers on initial use and provide follow up training	2000	2001		\$35,000		\$25,000	\$10,000	
D.3.1.2.5	Train vocational students to maintain and update equipment and network system	2000	2009		\$35,000	\$25,000		\$10,000	
D.4	Natural gas available in Zone								
D.4.1	Expanded natural gas services available to business and residents								
D.4.1.1	Natural gas available down main thoroughfares and to industrial parks/commercial areas	2006	2009		\$3,000,000			\$3,000,000	
					\$14,405,000	\$4,528,000	\$1,617,000	\$5,770,000	\$2,

E. BASIC NEEDS

E.1	Housing is a strength in the Zone								
E.1.1	All residents have safe, sanitary, and affordable housing			15					
E.1.1.1	Provide Housing Fairs which provide information on loans to remove health and safety hazards	2000	2009		\$15,000		\$15,000		
E.1.1.1.2	Organize a Habitat for Humanity organization in 3 counties without one	2000	2005		\$300,000	\$299,000			
E.1.1.1.3	Coordinate and facilitate Appalachia Housing Corps and other national service groups to visit to the Zone to do massive home repairs for elderly and low income residents	2000	2009		\$120,000		\$120,000		
E.1.1.1.4	Prepare guidance and work toward establishing building codes	2000	2001		\$0				

Goal # Goal

Obj.# Objective

Strategy # Strategies

Action # Action

		Begin	End	Ref*	Total Funding	SSBG/EZ	Federal	State/Local	Pri
E.1.1.1.5	Conduct workshops that provide information on eligibility requirement, financing option, and information on being a first time homeowner	2000	2009		\$15,000		\$15,000		
E.1.1.1.6	Organize a regional Realty Association and regional Contractors Association	2000	2003		\$15,000		\$15,000		
E.1.1.1.7	Conduct workshops on energy efficiency, fire and safety in the home.	2001	2009		\$3,000		\$3,000		
E.1.1.1.8	Establish a Revolving Loan Fund for assistance with down-payments and repairs	2000	2001		\$1,500,000	\$501,000	\$999,000		
E.1.2	Additional and alternative housing is provided for the elderly								
E.1.2.1	Recruit an existing agency to build a regional assisted living facility and nursing homes (including a senior community site) that will employ a staff to efficiently operate it.	2005	2007						
E.1.2.1.1	Solicit senior development private enterprises to bid on such facility.	2005	2007						
E.1.2.1.2	Partner with said agency in the purchase land within the Zone, optimally in a resort-like location.	2006	2007						
E.1.2.1.3	Construct facilities	2007	2009		\$1,500,000	\$750,000	\$650,000	\$100,000	
E.1.2.1.4	Partner with WSCC/LMU/ETSU for training of staff	2008	2008		\$25,000			\$25,000	
E.2	Emergency services throughout the Zone are excellent								
E.2.1	Establish comprehensive and high quality emergency services in the Zone to include 911,EMS, Rescue Squad, Fire, Ambulance and Police			16					
E.2.1.1	Develop a strategic plan for broad-scale emergency services based on a commissioned study	2000	2000		\$10,000		\$10,000		
E.2.1.1.1	Coordinate within the Zone, purchasing to reduce overhead costs by as much as 30%	2000	2001		\$15,000				
E.2.1.1.2	Develop agreement with emergency service providers for financial assistance	2001	2001		\$0				
E.2.1.1.3	Organize needed services where there are gaps	2000	2006		\$100,000		\$50,000	\$50,000	
E.2.1.1.4	Develop enhanced 911 systems where needed	2000	2001		\$1,300,000	\$416,000	\$255,000	\$592,000	
E.2.1.1.5	Provide funding for upgrading and expanding services based on study	2000	2001		\$1,300,000	\$1,034,000	\$250,000		
E.2.2	Assure Zone communities are safe.	2005	2009						
E.2.2.1	Work with police and sheriff's office's in each county to develop training for neighborhood watch programs	2006	2009		\$0				
E.2.2.2	Promote program and provide training in Zone communities as requested.	2006	2009		\$100,000			\$100,000	
E.2.2.3	Provide educational information especially targeted to elderly at senior citizen centers and community centers and through Zone Community Clubs.	2006	2009		\$200,000			\$100,000	\$
E.3	Health care is accessible and meets the needs of citizens								

Goal # Goal

Obj.# Objective

Strategy # Strategies

Action # Action

		Begin	End	Ref*	Total Funding	SSBG/EZ	Federal	State/Local	Pri
E.3.1	Develop health care systems in the Zone that are self-supporting and include wellness as well as medical care								
E.3.1.1	Develop a school-based, health care system	2004	2009		\$1,100,000	\$400,000	\$575,000	\$125,000	
E.3.1.1.1	Establish partnerships between community health councils, schools and community to develop health education curriculum that addresses the physical, mental, emotional and social dimensions of health.	2004	2009						
E.3.1.1.2	Conduct healthful school environment audits to maximize health of students and staff.	2004	2009						
E.3.1.1.3	Establish professional counseling psychological and social services based in schools, working in partnerships with more intensive community based services.	2004	2009						
E.3.1.2	Reduce the number of teen pregnancies	2004	2009						
E.3.1.3	Reduce the percentage of tobacco use among adults	2004	2009						

Goal # Goal

Obj.# Objective

Strategy # Strategies

Action # Action

		Begin	End	Ref*	Total Funding	SSBG/EZ	Federal	State/Local	Pri
E.3.1.4	Reduce the%age of local students drinking five or more drinks at a time from 37% to 15%	2004	2009						
E.2.2	Expand and enhance existing drug prevention programs	2002	2009						
E.2.2.1	Research activities and programs in progress with schools, police, and community-based organizations in the Zone	2002	2002		\$0				
E.2.2.2	Establish links and networks and a support system of existing programs to promote coordination of services	2003	2009		\$0				
E.2.2.3	Work with partners to seek funding to expand and focus new programming targeted to most important targets	2003	2009		\$750,000		\$500,000	\$250,000	
E.3.1.2	Provide adequate health care and access for all			17					
E.3.1.2.1	Recruit and contract with viable entities for operating 24 hour primary care health clinic in the Zone	2000	2001		\$0				
E.3.1.2.2	Provide financial incentives	2000	2001		\$300,000			\$300,000	
E.3.1.2.3	Determine location and renovate facility to meet needs	2000	2001		\$750,000		\$750,000		
E.3.1.2.4	Hire and train staff and operate facility. Create resident opportunities in partnership with universities	2000	2001		\$4,675,000	\$1,200,000	\$775,000	\$450,000	\$2,
E.3.1.2.5	Work with Zone facilities (such as nursing homes) to expand capabilities to conduct outpatient therapy, pediatric therapy, and geriatric therapies	2004	2007		\$400,000	\$100,000	\$100,000		\$
E.3.2	Coordinated continuum of community based long-term care services for older citizens and their families								
E.3.2.1	Eliminate present ineffective patterns of coordination and create solutions for existing gaps in service to reduce by 50% the number of elderly people living at home in unsafe environments at risk of unnecessary and/or premature institute								
E.3.2.1.1	Evaluate present services of the elderly and their families in the Zone and identify gaps in services and unmet needs								
E.3.2.1.2	Organize a long-term Care Coordinating Council	2004	2006						
E.3.2.1.3	Organize a multi-agency Human Services Consortium to share resources, staff and expertise	2004	2006						
E.3.2.1.4	Develop a four-year strategic plan specific to a long-term care system	2004	2008						
E.3.2.1.5	Field test and have in place a uniform assessment instrument to be used by all providers of services to the elderly	2004	2008						
E.3.2.1.6	Develop four multi-purpose senior care centers throughout the Zone under the direction of the previously organized Human Services Consortium	2005	2006		\$3,500,000	\$2,500,000			
E.4	Social services meet the needs of all residents in need in a supportive and coordinated network of care.								

Goal # Goal

Obj.# Objective

Strategy # Strategies

Action # Action

		Begin	End	Ref*	Total Funding	SSBG/EZ	Federal	State/Local	Pri
E.4.1	Establish a system of mentoring to Families First recipients to insure successful management of their own lives								
E.4.1.1	Increase capabilities and develop links between existing service agencies to help those in need transition to self-sufficiency.			20					
E.4.1.1.1	Survey groups and agencies within the Zone as to training needs. Be sure to include non-profit as well as public agencies	2000	2001		\$0				
E.4.1.1.2	Develop and schedule seminars based on survey. Expect to include grantwriting, managing and using computer technology, recruiting/managing volunteers	2000	2001		\$15,000				
E.4.1.1.3	Equip nonprofit and community based organizations with computers and set up a software network to track clients	2004	2007		\$100,000	\$100,000			
E.4.2	Protect residents from family violence								
E.4.2.1	Expand existing services to cover entire Zone with domestic violence services								
E.4.2.1.1	Train volunteers to work hotlines	2005	2009		\$10,000				
E.4.2.1.2	Publicize programs	2004	2009		\$60,000			\$30,000	
E.4.2.1.3	Provide additional materials and equipment needed to handle additional territory	2005	2009		\$250,000	\$250,000			
					\$18,428,000	\$7,550,000	\$5,082,000	\$2,122,000	\$2,

F. QUALITY OF COMMUNITY

F.1	Active and visionary citizen-based leadership guides the future of the Zone								
F.1.1	Prepare Zone citizens to take active roles in the future of their communities								
F.1.1.1	Increase the skills, knowledge and abilities of local people			18					
F.1.1.1.1	Establish or enhance a community leadership program in each county	1999	2009		\$215,000				\$
F.1.1.1.2	Establish a regional Agricultural Leadership program in the Zone	2000	2009		\$55,000		\$10,000		
F.1.1.1.3	Establish youth leadership programs	2003	2009		\$5,000				
F.1.1.1.4	Establish a regional leadership program for seniors in the Zone	2008	2009		\$5,000				
F.1.1.1.5	Require all EZ directors to complete a leadership program	1999	2009		\$50,000	\$50,000			
F.1.1.1.6	Develop a directory of services of community organizations in each county in the Zone and update regularly	2001	2001		\$5,000		\$5,000		
F.2	Revitalization of a sense of community is strong								
F.2.1	Prepare communities to tackle local problems on their own								

Goal # Goal

Obj.# Objective

Strategy # Strategies

Action # Action

		Begin	End	Ref*	Total Funding	SSBG/EZ	Federal	State/Local	Pri
F.2.1.1	Develop local structure to build quality communities where neighbors work together for the common good			19					
F.2.1.1.1	Organize community clubs as 501C3 nonprofit organizations to spearhead local community activities such as recreation, beautification, pride, social events, wellness, etc.	1999	2006		\$80,000	\$10,000	\$55,000	\$5,000	
F.2.1.1.2	Build new or renovate vacant community buildings into multi-use community centers (day/elder care, recreation, continuing education, emergency services, etc.)	1999	2009		\$300,000		\$300,000		
F.2.1.1.3	Establish and endow a Clinch-Powell Community Fund at East TN Foundation for long-term investment in communities and to encourage community giving and philanthropy. Sponsor Community Challenge Matching Grants for community clubs.	1999	1999		\$250,000	\$200,000		\$50,000	
F.2.1.1.4	Hire developer to help clubs organize, receive nonprofit designation and find funding	1999	2001		\$150,000	\$150,000			
F.2.1.1.5	Provide challenge match funding for communities	2002	2009		\$271,000	\$271,000			
F.2.1.1.6	Develop a community skills bank for each Community Club as it is formed	2000	2001		\$0				
F.3	Healthy recreation programs contribute to the physical and mental health of all ages								
F.3.1	Encourage and enhance wellness and recreation in the Zone								
F.3.1.1	Develop a Zone recreational program								
F.3.1.1.1	Work with local groups in organizing recreation programs (including active as well as less active sports)	2002	2009		\$300,000	\$200,000		\$100,000	
F.3.1.1.2	Construct community recreational facilities in Zone communities	2002	2006		\$200,000	\$200,000		\$300,000	
F.3.1.1.4	Organize adult recreational programming	2003	2009		\$200,000	\$200,000			
F.3.1.1.5	Establish a Zone YMCA or Boys/Girls Club to serve all residents with structured recreation and wellness programs (locate adjacent to tech center)	2004	2007		\$3,000,000	\$1,250,000	\$750,000		\$
					\$5,086,000	\$2,531,000	\$1,120,000	\$455,000	\$

Totals					\$121,684,000	\$36,000,000	\$13,325,000	\$38,477,000	\$31,
<i>Administration fee of 10% to Clinch-Powell Resource Conservation & Development Council</i>						\$4,000,000			
Grand Totals						\$40,000,000			